

work element

 $T_{obs}$ 

PR

a

0.22

90

b

0.41

120

c

0.30

100

d

0.37

90

PFD Allowance = 12%.

Standard time



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Apdf = 12%

work element a b c d

Tops 0.22 0.41 0.30 0.37

PR 90 120 100 90

$T_n = T_{ops}(PR)$

$T_{na} = 0.22 \times 90\% = 0.198s$   $T_{nb} = 0.41 \times 120\% = 0.492s$

$T_{nc} = 0.30 \times 100\% = 0.3s$   $T_{nd} = 0.37 \times 90\% = 0.333s$

$\Sigma T_n = 0.198 + 0.492 + 0.3 + 0.333 = 1.323$

$T_{std} = T_n (1 + Apdf)$

$T_{std} = 1.323 (1 + 12\%) = 1.323 \times 1.12 = 1.481s$



\* Four parts (A, B, C, D) are processed through a sequence of four operations (1, 2, 3, 4). Not all parts processed through same operations. part A has weekly quantity of 70, is processed through 1, 2, 3 in order. part B has weekly quantity of 90, is processed through 2, 4, 1. part C with weekly quantity of 65 units, is processed through 3, 2, 4. Finally, part D with 100 weekly quantity 2, 1, 4.

- ① Draw Network Diagram
- ② Prepare From-To Chart



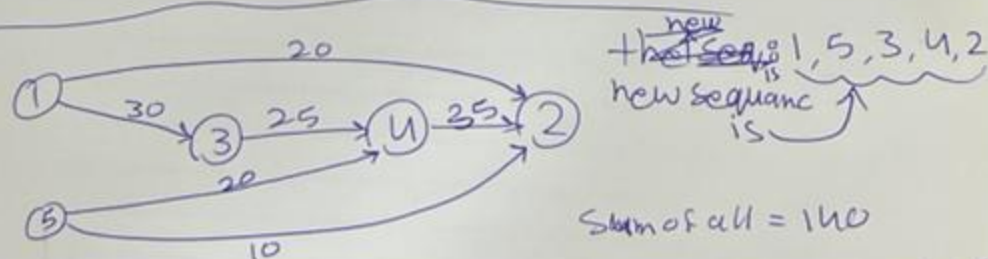
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## Work Systems and Engineering Management Hollier algorithm - Assignment

Five workstations (1, 2, 3, 4, and 5) that produce about 10 similar parts must be arranged into an in-line layout. The daily flow of parts between workstations is as follows: 20 parts from stations 1 to 2, 30 parts from stations 1 to 3, 25 parts from stations 3 to 4, 20 parts from stations 5 to 4, 10 parts from 5 to 2, and 35 parts from stations 4 to 2. (a) Use the Hollier algorithm to determine the most logical sequence of stations in the work system. (b) Draw the network diagram for the system. (c) Compute the percentages of in-sequence, bypassing, and backflow moves for the sequence.

From-to chart

	1	2	3	4	5	Ratios
1		20	30			0.38
2				25		0.83
3						0.778
4		35				10
5		10		20		



$$\begin{aligned} \% \text{ in sequence} &= \frac{30+25+35}{140} = 0.643 = 64.3\% \\ \% \text{ by passing} &= \frac{20+20+10}{140} = 0.357 = 35.7\% \\ \% \text{ back flow} &= \frac{0}{140} = 0\% \end{aligned}$$

$$\text{Maximum percentages forward movement} = 64.3\% + 35.7\% = 100\%$$